## Community and Regional Planning Department Ten Year Strategic Plan 2023-2032

**Vision Statement** - The Iowa State University Department of Community and Regional Planning will be nationally recognized for professional planning education, research, and outreach.

Mission Statement - The Department of Community and Regional Planning will:

- Deliver high-quality education that combines innovative teaching, scholarly research, community engagement, data-driven decision making and cutting-edge technology applications.
- Educate diverse students to become professional planners, critical thinkers, and engaged global citizens who can contribute to impactful change to create a more just world.
- Partner with planning practitioners and other community professionals to create innovative practices to improve the social, natural, economic, and built environments.
- Engage with stakeholders in communities to make decisions about the future with the goal of creating vibrant, diverse, just, and sustainable places.
- Conduct transformational place-based research and scientific inquiry in Iowa, the Midwest, the United States, and globally.

**Diversity, Inclusion, Equity and Social Justice Statement** - The Department of Community and Regional Planning aspires to be a change agent advancing equity and inclusiveness in society through our work. We seek to make transformational changes by building relationships and trust. We embrace diversity as a source of strength and honor differences and unique identities to fulfill our mission. We seek to reflect the communities we serve to encourage a more diverse and just society. Our department strives to be a safe, nurturing, and welcoming place, fostering social justice and expanding opportunities for all.

Strategic Issues Program Goals	Objectives and Actions
1. High Impact Learning  (practices that include project- based learning, community -based learning and undergraduate research)	<ol> <li>Promote and monitor participation of student engagement in high-impact learning.</li> <li>Expand experiential, service learning, studio, and internship opportunities.</li> <li>Nominate students for external awards.</li> <li>Continuously review and improve the teaching evaluation process.</li> <li>Promote student presentations at Iowa State events and external conferences.</li> <li>Introduce and use new technologies to assist with problem solving.</li> <li>Support efforts to internationalize the curriculum and promote study abroad efforts.</li> <li>Promote hybrid and online teaching.</li> <li>Promote teaching approaches that enhance experiential learning.</li> </ol>
2. Student Professional Development	<ol> <li>Increase the number of undergraduates who participate in internship or professional development opportunities with CRP alumni, Planning Advisory Council and/or APA members. Build exposure to diverse settings into these opportunities.</li> <li>Create a professional learning panel for studio review and develop rubric for studio presentation critique.</li> <li>Promote taking the CRP professional development and optional studio courses earlier in the cycle.</li> <li>Support interdisciplinary course offerings for students.</li> <li>Increase American Institute of Certified Planners (AICP) pass rate by offering exam preparation classes/learning materials to alumni.</li> </ol>

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Strategic Issues Program Goals	Objectives and Actions
3. Diversity, Equity, Inclusion and Justice	<ol> <li>Attract, recruit, and retain diverse faculty of color and other underrepresented groups.</li> <li>Integrate justice-related objectives into the learning outcomes for all courses.</li> <li>Attract, recruit, and retain diverse students of color and other underrepresented groups.</li> <li>Understand diversity and inclusion concepts more deeply.</li> <li>Expand students' knowledge of the broad range of planning-related career opportunities.</li> <li>Educate students in inclusive engagement and outreach practices.</li> <li>Integrate opportunities for developing ethical judgment throughout curriculum.</li> </ol>
4. Research Culture	<ol> <li>Promote interdisciplinary research teams.</li> <li>Submit interdisciplinary proposals.</li> <li>Promote peer-reviewed publications.</li> <li>Engage in research that involves students.</li> <li>Expand funded projects.</li> <li>Promote presentations at conferences.</li> </ol>
5. Outreach, Engagement and Empowerment	<ol> <li>Develop topic-specific courses.</li> <li>Encourage and support collaborative teaching.</li> <li>Encourage and support guest lectures.</li> <li>Collaborate with ISU Extension and Outreach Community and Economic Development (CED) in teaching and research.</li> <li>Disseminate the research knowledge produced by the faculty to decision makers at local level.</li> </ol>
6. Civic Innovation	<ol> <li>Conduct an annual "enduring problems and innovative solutions" lecture series.</li> <li>Engage in college- and university-wide innovation and entrepreneurship efforts.</li> <li>Engage with professional organizations and government entities in search of innovative solutions to community challenges.</li> <li>Use web-based communication technologies and social media to inform and update planners, policy makers, and communities about cutting-edge planning solutions.</li> </ol>
7. Build Bridges with Alumni and Practitioners	<ol> <li>Promote collaborative teaching with practitioners and alumni.</li> <li>Engage ISU Extension and Outreach.</li> <li>Bring planning professionals to campus to inspire/attract students and promote the planning discipline.</li> <li>Address credential barrier (Professor of Practice).</li> <li>Provide continuing education opportunities for planners.</li> <li>Collaborate and partner with departments outside of Design, across ISU and outside ISU.</li> </ol>
8. Lifelong Learning	<ol> <li>Provide "emerging topics" educational workshops for planners in Iowa.</li> <li>Encourage partners to engage in studios and sponsor internship opportunities.</li> <li>Offer AICP continuing education classes.</li> <li>Maintain an active affiliation with Iowa APA, CRP alumni, Planning Advisory Council and other stakeholders.</li> <li>Offer a GIS certificate program for current professionals.</li> </ol>

Approved by CRP Faculty: May 12, 2023